July 22, 2019

Gene Seroka
Executive Director
Port of Los Angeles
425 South Palos Verdes Street
San Pedro, California 90731


Dear Director Seroka:

This letter is in response to the request from Port staff for community input into the 2020-2025 Public Access Infrastructure Plan (PAIP).

The Northwest San Pedro Neighborhood Council worked with the Coastal and Central Neighborhood Council to gather input. We received comments in a variety of ways from over 100 people including from attendees at our Board Meetings, the Joint Planning and Land Use Committee meetings, two public outreach events – one at First Thursday and the other at the Friday Farmer’s Market - and via the Northwest San Pedro Neighborhood Council website. Overwhelmingly, respondents expressed ideas about how to better activate the waterfront, make it family friendly, and provide for better connections and transit along the waterfront. They wanted restaurants and coffee places and places to gather and linger with views of the ocean. They also expressed nostalgia for the Red Car and previous components of Ports O’ Call, particularly the Ports O’ Call Restaurant. The emphasis on activities is consistent with recent BID feedback from travel agents that travelers are looking for experiences.

We developed a list of 12 project ideas that consolidated the input received and looked at how the 12 project ideas related to the Vision, Purposes, and Priorities previously adopted. The projects are outlined in Attachment A. Some of the projects were well defined while others are concepts that would require the Port to work with the community to more fully develop. Projects received equal consideration regardless of whether they were in the conceptual stage or had been packaged by professionals with expertise and resources unavailable to the community at large. While all of the projects have considerable merit, the Board identified their highest priority projects as follows:

- Develop Non-Auto Transit/People Mover with Connection to Downtown San Pedro and Along the Waterfront both Land Side and Water Side
- Upgrade Cabrillo Aquarium Exhibits and Repair Life Support System
- Complete Bridge to Breakwater Promenade
- Create a Small Conference Center for Groups of 500-2500 People

In addition to prioritizing the projects, the board approved a resolution recommending that a portion of the PAIP funds allocated for 2020-2025 be spent on a design process incorporating public input including development and implementation of those infrastructure projects recommended by the community that are focused on connecting the community and waterfront areas, facilitating movement of individuals along the waterfront, and providing active recreational opportunities. We recommend that the Port
engage an expert urban waterfront planning consultant/s with expertise in people moving and way finding to “connect the dots,” review the proposed projects, and provide input and guidance on overall recommendations for the PAIP, develop a way finding framework that includes assessing existing assets (attractions, transportation modes, parking, signage, etc.) and develop an actionable work plan with ongoing community input. Furthermore, we request that the Port convene a committee of stakeholders, including representatives of the Chamber and the three San Pedro Neighborhood Councils, to provide ongoing advocacy and guidance as the PAIP projects are further developed and implemented.

Many of the ideas submitted did not lend themselves to inclusion in the 12 described projects. These ideas are included in Attachments B and C. Attachment B contains ideas that we have grouped as follows: Ideas to Activate the Waterfront but are Not Infrastructure; Park Related Ideas; General Comments/Ideas; and Ideas that do not appear to meet the Tidelands Trust Act or that do not appear appropriate for this source of funds. Additionally a number of the comments seemed appropriate for the new San Pedro Public Market. Those have been identified in Attachment C and will be forwarded to the developers of the Market.

Among the ideas we categorized as general comments, we would like to highlight the following for your consideration:

- Focus on the community and create family/kid friendly environment where youth can have fun and grow in meaningful ways
- Reflect our community and its port culture
- Increase police patrol on the waterfront
- Ensure good lighting
- Incorporate LEED criteria, San Pedro Urban Greening Plan, and wetlands restoration as appropriate
- Ensure safe access to port events and attractions for those with a disability and those in strollers
- Coordinate all signage throughout the waterfront and downtown San Pedro
- Incorporate local hiring preferences where applicable

We appreciate the opportunity to provide this input and look forward to continuing to collaborate with the Port, the Chamber, and the other Neighborhood Councils on refining and implementing these ideas.

Sincerely,

Ray Regalado
President – Northwest San Pedro Neighborhood Council

CC: Michael Galvin; Michael Cham; Mayor Eric Garcetti; Councilmember Joe Buscaino; Alison Becker; Elise Swanson; Frank Anderson; Doug Epperhart
PROJECT CONCEPTS – HIGHEST PRIORITIES

Develop Non-Auto Transit/People Mover with Connection to Downtown San Pedro and Along the Waterfront both Land Side and Water Side

This project could incorporate a variety of public input including:

- Develop tram or trolley system that includes stops at the park and ride and other parking lots, the Cruise Ship Terminals, Rancho San Pedro, downtown on 6th & 7th Streets, the Public Market, Alta Sea, Marina, Cabrillo Beach, Crafted, Iowa, Angels’ Gate Cultural Center, and the Korean Bell OR reinstall tracks and bring back Red Car and connect to Wilmington
- Create a Water Taxi connection with docks for the service
- Install Street murals, decorative crosswalks, and way finding signs connecting to downtown and the cultural and historic district
- Create Welcome Center at Cruise Ship Terminal with map of San Pedro, brochures, and rubber stamp for “Passports”
- Construct bicycle path and more bicycle parking connected to downtown

Comments: Moving people along the waterfront both on foot and by transportation other than car was one of the most-mentioned project/concept we received. The goal here is to improve connections along the waterfront, with downtown San Pedro, and to other visitor serving amenities. To the extent possible, this transit should be on a right of way other than that used by cars to help improve the flow of traffic along Harbor Blvd which will increase in importance with increased visitors to the waterfront and increased use of the outer harbor cruise terminal. It also needs to have the flexibility to deal with the influx of attendees for special events. The mode of transit should also serve as an attraction as the Red Car did. Parking at both ends of town is an essential element of getting people out of their cars. The Department of Transportation has recently approved protocols for decorative crosswalks and street murals. Installing these where the Port connects to downtown San Pedro would be relatively inexpensive and would help connect the waterfront to downtown. It also can potentially connect different community members who might otherwise never cross paths, promoting cultural awareness and an understanding of different perspectives.

Purposes and Priorities: This project addresses the connection of the waterfront and downtown revitalization and improves the connectivity of existing Port waterfront investments while improving the public’s waterfront experience. Properly designed, it would take into account the economically impacted areas of Rancho San Pedro and Barton Hill, and address the needs of a variety of stakeholders from youth to seniors, locals and visitors. It addresses the 4 ½ minute rule by providing easier access to activities along the waterfront and to downtown. Potentially such a project could provide for a connection to Wilmington. Decorative crosswalks and street murals could become part of a larger effort undertaken in the Arts/Cultural District. It may also promote multi-day use of the waterfront by providing better access for cruise ship passengers and other visitors.
Upgrade Cabrillo Aquarium Exhibits and Repair Life Support System

Comments: This proposal was submitted by the non-profit Friends of the Cabrillo Aquarium, a teaching aquarium with approximately 300,000 visitors per year, roughly half of which are school children. The proposal is to update the static exhibits in the main exhibit hall built in 1981 to make them more experiential and to repair the life support system, the system for supplying water to the tanks that has begun to leak. Friends of the Aquarium have requested $10.5 million for this purpose. The Port and Recreation and Parks have the primary responsibility for funding and managing the Aquarium. This is part of an $80 million master plan for the aquarium. They hope that funds from the Port would help them in soliciting other funds.

Purposes and Priorities: This project, although not a “new” project, has the potential for some increased use of the waterfront and provides opportunities for low-income individuals.

Complete Bridge to Breakwater Promenade by continuing it from the end of the Public Market past Alta Sea, through Cabrillo Beach, as far as Point Fermin Park/Korean Bell with multipurpose path for walking, rollerblading, scooters, biking; coastal trail signage; additional history/environmental signage; bicycle parking; public art, a pedestrian and bicycle bridge across Harbor Blvd connecting the neighborhood near Crafted to the Public Market and waterfront, and an underwater viewing area. Incorporate wetland habitats where appropriate.

Comments: This is a relatively inexpensive proposal that would greatly improve connectivity, improve the public’s waterfront experience, and promote community interaction. A preliminary design has been developed but would need to be modified to continue it to Point Fermin Park. The community could participate in designing some of the walkway. Incorporation of an underwater viewing area would also be a draw to the pathway, although this concept could be incorporated anywhere along the waterfront, it may trigger a need to clean up the area to be viewed. Wetland habitats could create a draw of their own while serving as a buffer against sea level rise.

Purposes and Priorities: This project promotes the public access to, and use of, the waterfront, including access along the waterfront and adjacent areas. Of particular significance is the tie to the coastal trail that would both attract visitors and have the potential for promoting multi day use. It also promotes increased use of the waterfront by the surrounding community and improves the connectivity of existing Port waterfront investments while promoting walking and bicycling rather than driving between them.

Create a Small Conference Center for Groups of 500-2500 People.

This concept was submitted by Crafted, a port tenant. Until recently, Crafted has served as a conference center for our community using event-based permits. Since the ghost ship fire, the Department of Building and safety has been unwilling to issue any more permits. As a result, San Pedro has lost potential conferences to other jurisdictions.

Comments: This proposal would meet an identified community need. Conferences allow an opportunity to address many port-related issues such as blue technology and expose participants to the economic and cultural benefits of San Pedro. There is also a need for local private event space (e.g. weddings, quinceanera parties). Crafted has a specific proposal for seismic retrofit (estimated at $5 million) and an upgrade to their parking lot (estimated at $2.8 million). Crafted currently leases this area from the Port and they have indicated a willingness to provide some portion of the cost. One possibility to consider would be a loan to Crafted, paid back from revenues received from event rentals. Brouwerij West would also benefit from this proposal and should contribute towards the costs. A good conference center could have the additional benefit of bringing additional employment opportunities.
Purposes and Priorities: This proposal would address the promotion of public access and has the potential to encourage multi-day visitation. It also has the potential to have a multiplier effect by making potential employers and investors aware of port and community assets. If this were to be done at Crafted, the agreement should be negotiated with the Port in a way that includes public benefits. One possibility is to condition support on the Port recognizing and applying to PAIP funding the increase in Port revenues from Crafted and Brouwerij West. Further, the Port should recognize the increase in City revenues from sales taxes, possessory interest taxes, and job benefits.

OTHER WORTHWHILE IDEAS
(in order of where they might occur on the waterfront)

Create active people-friendly spaces on the waterfront suitable for activities such as dancing at night (swing dance, folk dance), art exhibits, community maker’s space where residents can gather to work on creative projects; live music, outdoor movies; possible permanent amphitheater where the stage is for Cars and Stripes; and spaces for performers e.g. jugglers & musicians. Install “photo spots” such as a giant photo frame with the PV hills as backdrop and a mini Hollywood Sign so cruise tourists can skip Hollywood and stay in Pedro; could include virtual photo opportunities. Some participants referred to these spaces as “linger spaces” where people can come to enjoy the waterfront.

Comment: This concept incorporates a number of different suggestions for how to activate our waterfront in the space between the Vincent Thomas Bridge and the Public Market. It would promote interaction among our very diverse community. Some of these ideas may be incorporated into the Town Square. The space available may increase if the Iowa moves. It would require the Port to work with the Chamber, Neighborhood Councils, and Community to develop a plan prior to any implementation. This cooperative planning process would promote a sense of ownership within the community.

Purposes and Priorities: This concept addresses the priority for promoting public access to, and use of, the waterfront and the priority for promoting increased use of the waterfront by the surrounding community, including benefiting a wide variety of community stakeholders, by providing the infrastructure for a variety of engaging activities along the waterfront. It addresses the 4 ½ minute rule by spacing out activities along the waterfront. It also takes into account the economically impacted areas due to its location directly across from Rancho San Pedro. Additionally, it would serve cruise ship passengers and crews along with other visitors to the waterfront. Done properly it could encourage additional visitors to the waterfront for activities such as dancing, small concerts, and art shows thus also potentially benefiting local businesses.

Create open recreational area adjacent to promenade in front of the Iowa for use by fire fighters, local residents, and cruise passengers; Install children’s play equipment, basketball, shuffleboard; volleyball, bocce ball, and/or handball courts and plant trees in the Parking lot adjacent to the Iowa while still allowing space for activities such as the Cirque du Soleil with a path connecting the parking lot to the promenade.
Comments: This project reflects the ideas submitted by a number of community members for additional recreational opportunities along the waterfront as well as places to linger and is consistent with a concept developed previously by the NWSPNC Port Committee. Given all of the housing proposed for downtown San Pedro and Rancho San Pedro, there will be an increased need for active recreation and open space for all age groups. This project would need further development with input from the community and could be developed in conjunction with the creation of “people friendly” spaces described above. It project could be constructed in such a way that it does not preclude use for parking if needed. The amount of space available for development might expand if the Iowa is moved.

Purposes and Priorities: This concept addresses the priority for promoting public access to, and use of the waterfront, and the priority for promoting increased use of the waterfront by the surrounding community. It also takes into account the economically impacted areas due to its location directly across from Rancho San Pedro. Additionally, it would serve the firefighters, cruise ship passengers and crews along with other visitors to the waterfront. This proposal also addresses the desire for aesthetics and design criteria that enhance the environment through the addition of trees to the parking lot.

Upgrade the Ralph J Scott Enclosure

This is a proposal to upgrade the tent that currently covers the Ralph J Scott to provide public access and to add a viewing platform.

Comments: This concept was submitted by the volunteer non-profit organization that currently manages this Fire Department owned asset. The Ralph J Scott was built in 1925 in San Pedro and served as the Port’s main fireboat until it was taken out of service in 2003. Volunteers have been working since that time on restoration work that is nearly complete and want to open it to the public as a museum. They have submitted a separate proposal to the port for funds for the display cases, etc. The museum would be run by the same 501(c) 3 that operates the Fire Station museum at San Pedro City Hall. They estimate that it would cost $750,000 to upgrade the tent and add a viewing platform. Ultimately they are looking for $8 million to construct a permanent land based home for the boat. As currently envisioned, the museum would be run by volunteers, but eventually they would like to have staff. Is there a better way to connect this to the Maritime Museum or the Iowa?

Purposes and Priorities: Opening the Ralph J. Scott to the public would create an additional attraction on the waterfront in an area that currently is underused.

Relocate Iowa to the fishing slip near the Public Market; construct a Veteran’s Plaza, Veteran’s Memorial, and Liberty Point Park on the landside.

Comments: This Iowa had 450,000 visitors last year. This proposal was submitted by the non-profit that manages the Iowa. It would involve dredging the slip, berthing the ship, and creating landscaped park space in front of it. A closely related proposal, submitted by a member of the public, would build a Veteran’s Memorial listing the San Pedro residents that died in WWI, WWII, Korea, and Viet Nam (estimated cost $28,500). The Veteran’s Memorial could be placed at the existing Iowa site and built in such a way that it could be moved. The placement of the Iowa at this location would not interfere with the fishing boats.

Purposes and Priorities: Moving the Iowa would increase the connectivity between the Iowa and the Public Market and potentially draw more visitors to both, particularly the Public Market. It has the potential to increase spending per visitor. It would free up the existing space for other future opportunities. At the Iowa’s current location, the parking lot creates a physical barrier between it and the promenade.
decreasing accessibility and connectivity. The proposed memorial could be built in either location and could be built in such a way that it could be moved. The move of the Iowa raises an issue of to what extent it provides public benefits. The development of the park space, accessibility features, and the proposed memorial provide the greatest public benefits. Support of this project could be conditioned on the Port recognizing and applying to PAIP funding the increase in Port revenues from the San Pedro Public Market, Iowa, and Port use of the dock currently used by the Iowa. Further, the Port should recognize the increase in City revenues from sales taxes, possessory interest taxes, and job benefits.

**Create a Waterfront RV Park**

**Comments:** A possible site for such a park would be the old Westways site, some of the area around Crafted, or the parking area near the current location of the Lane Victory. A number of waterfront jurisdictions around the world have such facilities. It could be operated by the City or County Department of Parks and Recreation such as the ones operated by the City of Tahoe, County of Los Angeles, County of San Diego, and County of Ventura, or it could be contracted to a private entity such as the Golden Shore RV Resort in Long Beach or an entity such as KOA, and could be a source of revenue to the Port, for example, the Golden Shores RV Park charges $69-$79 per night. As with any good RV park, use would need to be carefully regulated.

**Purposes and Priorities:** This would meet the purpose of increasing access to the waterfront, particularly the goal of increasing multi-day use. It would also provide lower cost visitor accommodations. At the same time, depending on how it is operated, it could be more of a private asset. The Port could develop the needed infrastructure and then release an RFP to secure a developer and private operator in which case it might be subject to the same type of revenue agreement suggested for the Iowa or Crafted.

**Improve 22nd St Park** including re-landscaping with drought resistant plants and bird habitat; picnic areas; and other visitor serving amenities (see Park Ideas in Attachment B),

**Comments:** This is a relatively inexpensive proposal to upgrade an existing Port asset with community serving amenities. It meets the desire expressed by many community members for increased recreational opportunities and is consistent with a concept previously proposed by the NWSPNC Port Committee.

**Purposes and Priorities:** Increased amenities and new features can be expected to increase usage of this Port asset. In addition, the plan would address the aesthetics and design criteria by using native and drought resistant plants.

**Enhance Cabrillo Beach**

This proposal incorporates a number of ideas submitted by the public and a proposal from the Cabrillo Beach Boosters.

- Build picnic pavilions on outer beach in roughly the area where they previously were – suggestion from Cabrillo Beach Boosters for approximately $3.5 million
- Re-landscape and repave Cabrillo parking lot
- Walking path & consistent signs, new & coordinated signage from the Marina to Cabrillo Beach; Ca Coastal Trail Signs
- Build boathouse and pier in the inner harbor with a location to rent kayaks, parasailing, etc. and a possible restaurant (Cabrillo Beach Boosters estimate the cost at approximately $5.2 million)
• Expand youth sailing program to include adults and create a system for checking out sailboats; publicly funded sailing school
• Designate area at beach for use by dog’s like Rosie’s in Long Beach
• Incorporate wetland habitats where appropriate

Comments: The Port currently has a Master Plan. This proposal would call for an updating of that plan as it relates to the area between the Youth Camp and Cabrillo Beach, including looking at the suggestions submitted by the Cabrillo Boosters and other community members. The walking path and signage are incorporated into number 5 above but are also included here as they are specific to this area. The expansion of the youth sailing program could also lead to future interest in careers that would not otherwise have been considered. This might also provide some potential opportunity for a 2028 Olympic event as well as college rowing teams. Proposal to build picnic pavilions on the outer beach may be problematic since the outer beach is not in the Harbor District.

Purposes and Priorities: This plan has the potential to promote public access to and use of the waterfront through improvements to Cabrillo Beach and the expansion of the sailing program. The sailing program has the potential to provide additional recreational opportunities for low-income individuals.

Create An Interactive Children’s Museum with Port related virtual experiences- container crane operator, ship pilot, train engineer, marine diver – ala Discovery Cube in Orange Co. or Astoria Maritime Museum.

Comments: This proposal came from an individual and combines input from several other individuals. There is no specific location specified for this proposal. Similar museums in other communities have been very successful. At this point, infrastructure funds would be needed to develop a plan. These is no specific operator proposed although the Department of Recreation and Parks could be approached or it could be a 501(c)3. Some consideration needs to be given to whether this is actually an expansion/update to the existing Maritime Museum.

Purposes and Priorities: This proposal addresses the promotion of public access and the increased use of the waterfront by the surrounding community. It has the potential to benefit economically impacted areas. It would also add to the number of activities that encourage multi-day visits to the waterfront.
ATTACHMENT B

OTHER IDEAS RELATED TO THE WATERFRONT

Ideas to Activate the Waterfront/Not Infrastructure

We received a number of excellent ideas that are not included in the list of projects delineated in Attachment A. Some of these were ideas for how to activate the waterfront but were not infrastructure. It was very clear that the community would like for the port to sponsor more ongoing activities on the waterfront and this list provides some of those ideas. We recommend that the Port Create a Director of Tourism and Waterfront Activities position to improve focus on waterfront activities and set aside a budget for such activities with the opportunity for public input. These ideas included:

- More frequent festivals including iconic arts festivals
- Popup library
- Farmer’s Market
- Art Shows
- Musicians & other Performers
- Weekend market like the Rose Bowl Swap Meet – collectables, etc.
- Educational events to teach about environmental conservation; aquarium learning center;
- Educational programs to engage students and artists in developing a superior west coast art district

Park Related Ideas

- There were some very specific ideas related to 22nd street and any other park developed by the port:
  - Children’s Playground
  - Skate park
  - Zip Lines
  - Mini golf
  - Frisbee golf
  - Dog park
  - Wave tank

General Comments/Ideas:

Some of the ideas and comments we received were of a more general nature, but are worth the Port reviewing as it provides a window on public opinion.

- Focus on the Community/Create Family Atmosphere/Kid friendly environment/space for youth to have fun and grow in meaningful ways
- It should reflect our community; keep authentic to Port Culture
- Need outdoor, healthy entertainment that is also affordable for families
- Preserve/Expand views of the water from Harbor blvd.
- How will you get all of the traffic off of the Freeway?
- Save your fishermen; keep fishing boats at old Ports O’ Call
- Make San Pedro well known as an arts district
- Increase Police patrol
- More Greenery; Incorporate Urban Greening Program and LEED criteria in all projects;
- Ensure Wheelchair and Stroller access
- Do something about homelessness
- Dedicate a percentage of jobs to those living in San Pedro zip codes
Need places that stay open until at least midnight. Tourists are disappointed at how early everything closes up
Create places where people can park or sit and view the water and ships
Signage should be coordinated throughout the waterfront and downtown San Pedro
Provide good lighting
More free parking; parking North of the Vincent Thomas Bridge
Create place to buy coffee at the Town Square
Incorporate wetlands where feasible. Wetlands are a crucial ecosystem for future climate correction and long-term sustainability. Wetland habitats are long-term carbon sinks. “Blue carbon” planning as an ecosystem service provides added value for wetland protection. Coastal habitats are visually pleasing, attract migratory birds (tourist attraction) and provide numerous benefits including improved water quality and shoreline stabilization.

**Ideas that do not appear to meet the Tidelands Trust Act or do not appear appropriate for this source of funds**

Finally, there were a few ideas that did not appear to meet the requirements of the Tidelands Trust Act or did not appear to be appropriate for these funds at this time. These included the following:

- Place where Jehovah’s Witnesses can set up their literature stand
- Grocery & CVS type store close to Cruise Terminal – this should be considered as part of the redevelopment of Rancho San Pedro
- Stadium for the Angels
- Community Garden
- Petting Zoo
- Safe spaces for youth to include juice bar, gaming, workshops on various topics, study rooms, etc., just their own space – perhaps there is a way to do some of this at the Cabrillo Bathhouse?
- Women’s Empowerment Center
- Amusement park like Santa Cruz or the Pike including arcades
- Refurbish Sand at Cabrillo - This is County of LA, not Port
- Open **Sunken City** to the Public –Not in Harbor District
- Construct Lodging made from shipping containers that could also introduce people to shipping container construction. Boutique experience oriented hospitality lodging will bring traffic, spending, and anchor San Pedro as a destination to stay and play
- Repair the Lane Victory to make it seaworthy
ATTACHMENT C

Suggestions that appear to be intended for inclusion in the San Pedro Public Market

- Great lunch & dinner restaurants with views including a coffee shop or brunch place;
- Commercial chain restaurants eg PF Chang; Cheesecake Factory
- Outdoor seating with heat lamps; places to enjoy views
- Dog friendly restaurants; doggy water fountains
- An independent coffee roaster retailer (not Starbucks)
- Winery & wine education
- Cheese maker & education
- Cooking school
- Tea shop with education
- A pop-up restaurant where surprise chefs and celebrity chefs can serve dinner
- Should not become so gentrified that only super affluent folks can go there
- Outdoor space for concerts, musical theater, live theater with areas to picnic before
- Live performances (H.E.K., Ellamani, etc); name performers
- Something similar to the LA Farmer’s market, NOT THE GROVE
- Similar to the PIKE in Long Beach with shopping area, fast food & restaurants
- Construct Iconic Sky Tower/lookout tower/light house; small Ferris Wheel, Viewing Wheel such as the one in Seattle (think a smaller version of the London Eye); the former Ports O Call Sky Ride may be available – it is currently on an island in Canada and is no longer in use
- Attractions: such as Movie theater; go-karting; zip-line
- Stores: candy shop; vintage shops; bakery, Swedish clogs, puzzle rings, Van’s Belgian Waffles
- Place to get a great drink under twinkly lights near the waterfront
- Bar or taproom/brewery
- Local seafood market
- Public artisans
- Underwater viewing area
- Tarot/astrologers/gypsies tents, etc
- Singers, musicians, etc.
- Beautiful Water fountain
- Party rental space
- Splash pad for kids
- Wishing well
- Bring Back Ports O Call Restaurant